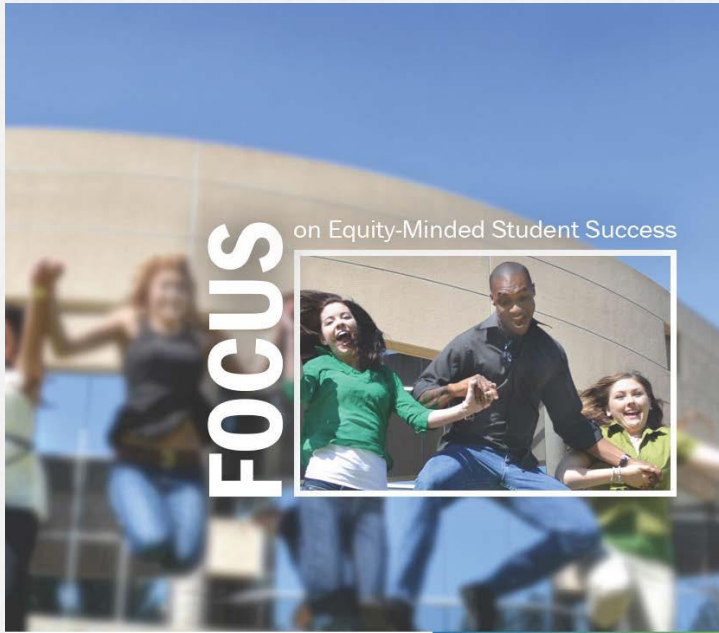


# Second Year Reflections

Julianna Barnes  
President, Cuyamaca College  
GCCCD Governing Board Workshop  
2/2/18



on Equity-Minded Student Success

FOCUS



GROSSMONT-CUYAMACA  
COMMUNITY COLLEGE DISTRICT



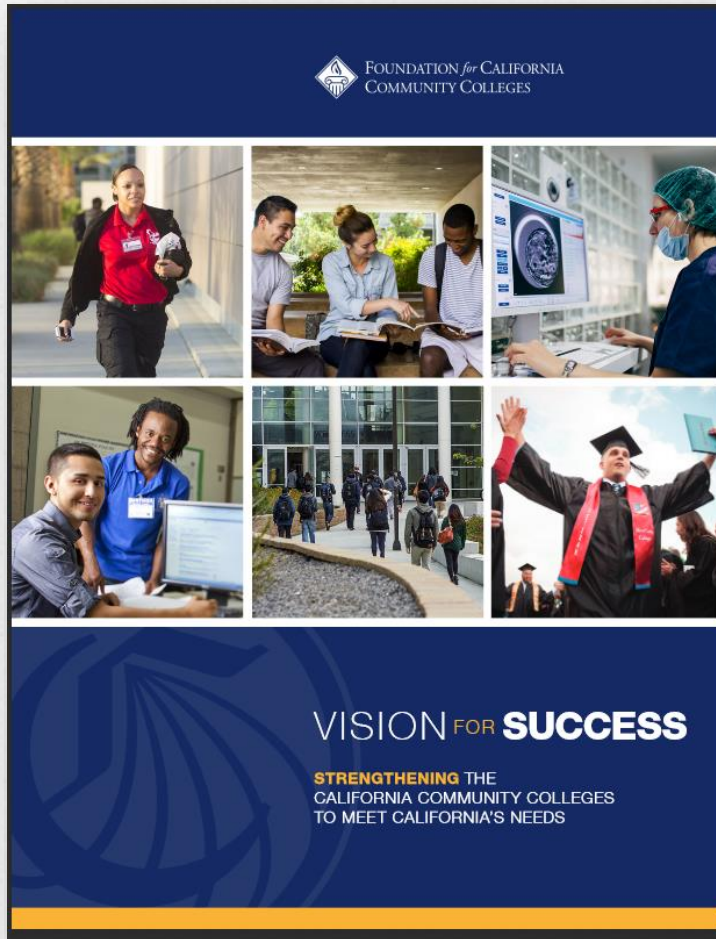
GROSSMONT-CUYAMACA  
COMMUNITY COLLEGE DISTRICT  
DISTRICT SERVICES

Strategic Plan  
2016 - 2022



# Strategic Priorities: Our “Big Bets”





“The term ‘Pathways’ may sound buzzy, but it opens the door for us to truly **transform our institutions**. The Pathways model calls on us to assess ourselves and the values and beliefs upon which our institutional systems were built. Through the redesign of our systems, we have the opportunity to **exponentially improve student success** and equity. There’s a comprehensiveness to this model and it will be sobering for us to look in the mirror.”

*-Julianna Barnes*



# Leading the Way



## Cuyamaca College Transforms Math Remediation

"The data is clear that traditional placement and remediation strategies are failing the vast majority of California community college students. Through courageous conversations and leadership, Cuyamaca College transformed a challenging problem into meaningful action. The early results from this model provide a strong endorsement for implementing these and similar reforms across the system."

— Eloy Ortiz Oakley  
Chancellor, California Community Colleges



# Sacramento





# Organizational Health



# Enrollment

## Full-Time Equivalent Students (FTES):

2017-2018 – 6,124 (Target)  
2016-2017 – 6,124  
2015-2016 – 5,749  
2014-2015 – 5,579  
2013-2014 – 5,358





# Enrollment in the Future: Access & Success

- o Expand Access:
  - o Dual Enrollment
  - o Distance Education
  - o Adult Education
  
- o Improve student retention & persistence
  - o Developmental Education/Basic Skills Reform
  - o Guided Pathways
  - o Student Validation & Engagement/ Sense of Belonging

# Improve Institutional Effectiveness & Research Capacity to Support Student Success

- o Strengthening of the Institutional Effectiveness, Success & Equity Unit
- o Institutional Effectiveness Partnership Initiative (IEPI) Partnership Resource Team (PRT) participation
- o Improvements to program review and assessment using data



# Budget

**2014/2015 to 2017/2018**

## *Expenses:*

Salaries & Benefits increased by \$5.0 m

~~Operating Expenses increased by \$0.5 m~~

~~Total expenses increased by \$5.5 m = 20.6%~~

## *Revenue:*

Revenue increased by \$5.4 m = 20.2%

# Budget Reflections

- Just keeping pace with increased costs
- Costs will continue to increase
- New funding formula: Implications
- Prudent fiscal decisions
- Saving money for a rainy day





# Facilities



2016 GROSSMONT-CUYAMACA COMMUNITY COLLEGE DISTRICT  
**FACILITIES MASTER PLAN  
REFRESH**



GROSSMONT COLLEGE



CUYAMACA COLLEGE

# Center for Water Studies- FOSY





# Student Services & Administration Complex



# Other Facilities Projects

- o Ornamental Horticulture
- o Math/Science Building Expansion
- o Learning Resource Center Restoration
- o Water/Wastewater Remodel
- o Central Park
- o F-Building planning
- o And more



# Introducing: Cuyamaca's President's Cabinet!



# Selfies & Mobile Devices





# Looking Forward



The time is  
always right  
to do what  
is right.

~ Martin Luther King Jr.

