



GROSSMONT-CUYAMACA

COMMUNITY COLLEGE DISTRICT

2010/11
Adoption
Budget Workshop

September 7, 2010



Handouts

- **2009/10 Strategic Achievements**
- **PowerPoint Presentation**
- **Adoption Budget Detail Object Code Packet**



Workshop Overview

- Strategic Plans & Budget Priorities
- State Budget Status
- GCCCD Budget Components
- College/District Services Planning
- Total Funds Available



GCCCD Strategic Plan 2010-2016

Strategic Areas of Focus

- I. Student Access**
- II. Learning & Student Success**
- III. Value & Support of Employees**
- IV. Economic & Community Development**
- V. Fiscal & Physical Resources**



Budget Priorities

- Protect the Learning Core – *Students First*
- Balance needs of employees, students, and the long-term health of the institution
- Fund structural commitments & fixed increases
- Maximize potential revenues
- Address accreditation, legal, & fiscal stability challenges



Unrestricted General Fund



State Budget Status

➤ No Approved State Budget

➤ Proposed components:

- Negative COLA (-.38%) – loss of \$334,405 for GCCCD
- 2.21% Growth – partial offset for **(-3.35%)** workload reduction imposed in 09/10
- No ARRA backfill from 09/10 cuts - loss of \$517,215
- Continued apportionment cash deferrals
- No student fee increase

➤ Status

- No Consensus - separate discussions in Assembly & Senate.
- Delay as late as January



Structural Budget Shortfall

Estimated Income – <i>Page 6</i>	\$ 93 m
Operational Needs	\$108 m

Base Budget Requirement (including all positions)	\$104 m
Projected Increased Costs*	<u>4 m</u>
	\$108 m

Shortfall	<u><u>\$ 15 m</u></u>
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** Step & Column, Utilities, Governing Board election,
Workers Compensation, PERS, Health Benefits
& Critical Restricted Program backfill*



Addressing the Shortfall

One-Time Beginning Balance	\$3.60 m
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After 5% Reserve carry forward

Funds Dedicated from Prior Years:	4.35 m
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- | | |
|--|--------|
| ○ 09/10 Board dedication to 10/11 expenses | 3.97 m |
| ○ Recognition of 08/09 Student Receivables | .38 m |

Reductions to Operational Allocations	7.05 m
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- | | |
|---|--|
| ○ Unfunded open positions, cuts in operational expenses, reduced course offerings | |
|---|--|

Total Solutions

\$15.0 m

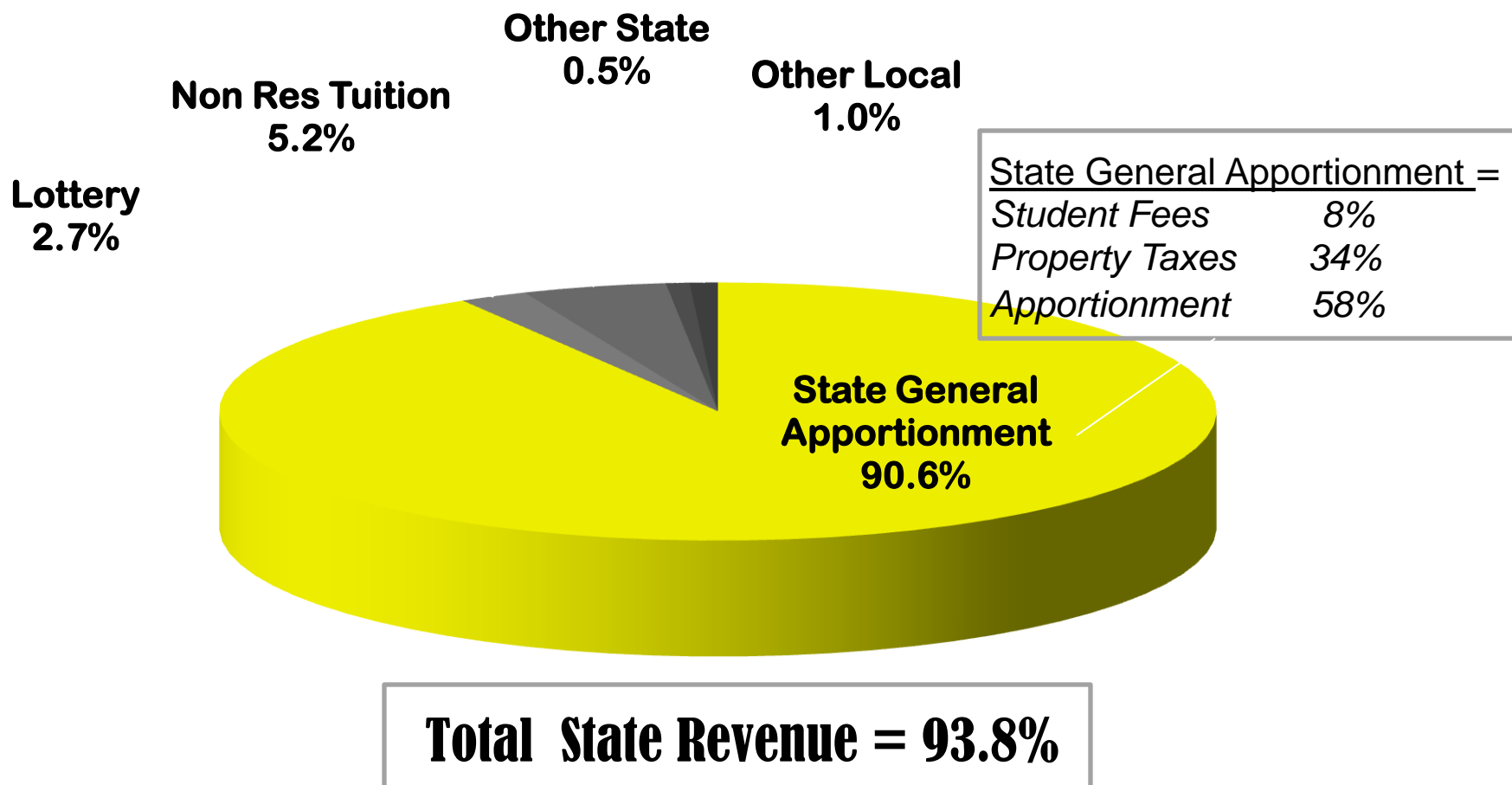


Adoption Budget Funds Available

- **\$0 COLA**
- **FTES Funding based on 0% Growth Revenue**
 - **FTES Revenue TB CAP 18,052 - revised to 17,939**
 - **Enrollment Targets TB CAP plus 5% ($18,052 \times 1.05 = 18,955$)**
- **4% Contingency/Deficit**
 - **One-Time Funds dedicated to help 10/11**
 - **One-Time 09/10 Ending Balance**



Unrestricted General Fund Income





Unrestricted General Fund

Ending Balance 6/30/2010 **\$10.69 m**

Less Mandatory Commitments:

Purchase Order Carryovers (2.23 m)

District Contingency Reserve CF (4.86 m)

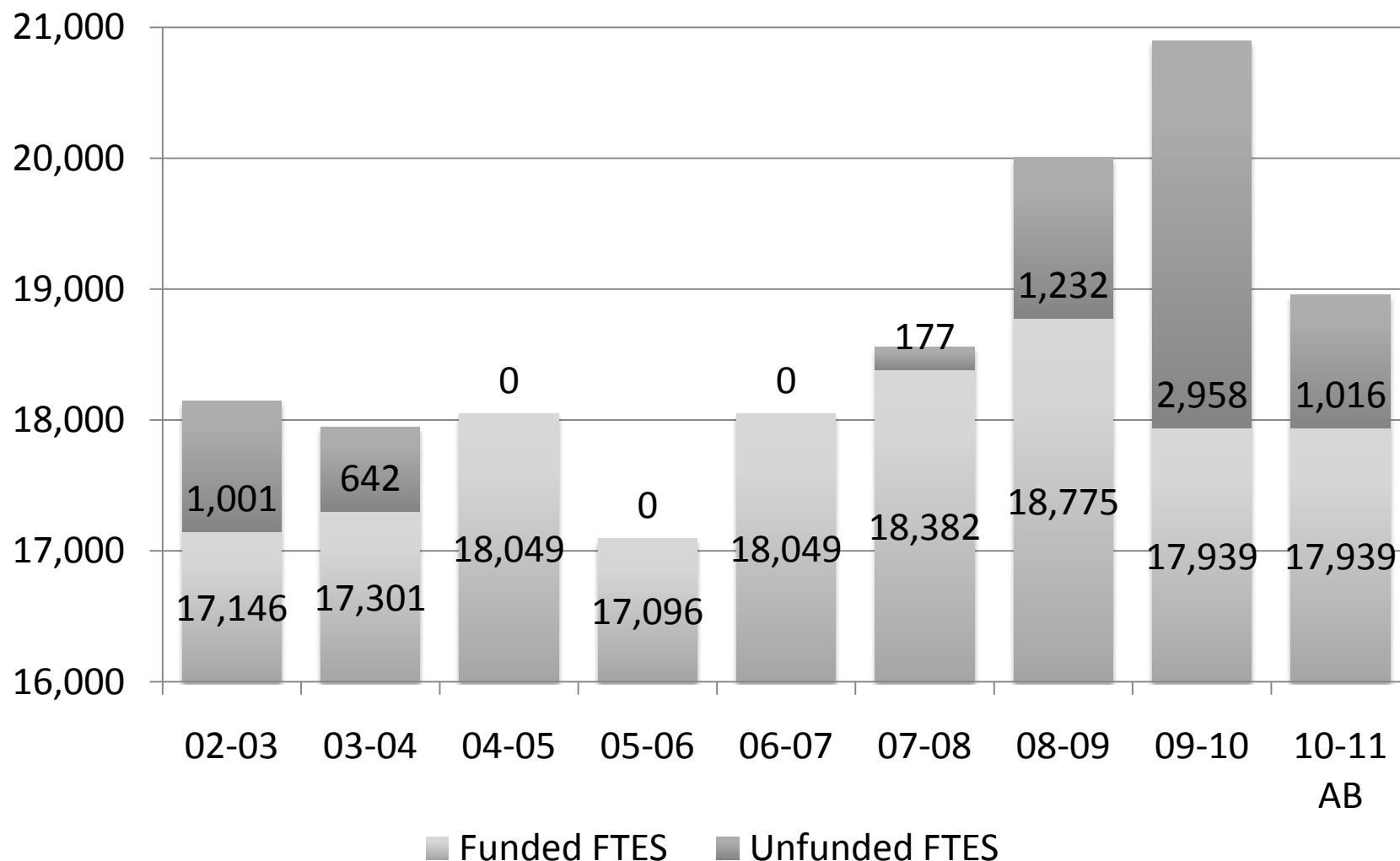
Net Ending Balance **\$3.60 m**

Available for 10/11 Challenges (One-Time Only):

- Facility Repair & Renovations
- Strategic Planning Priorities
- Categorical Shortfalls

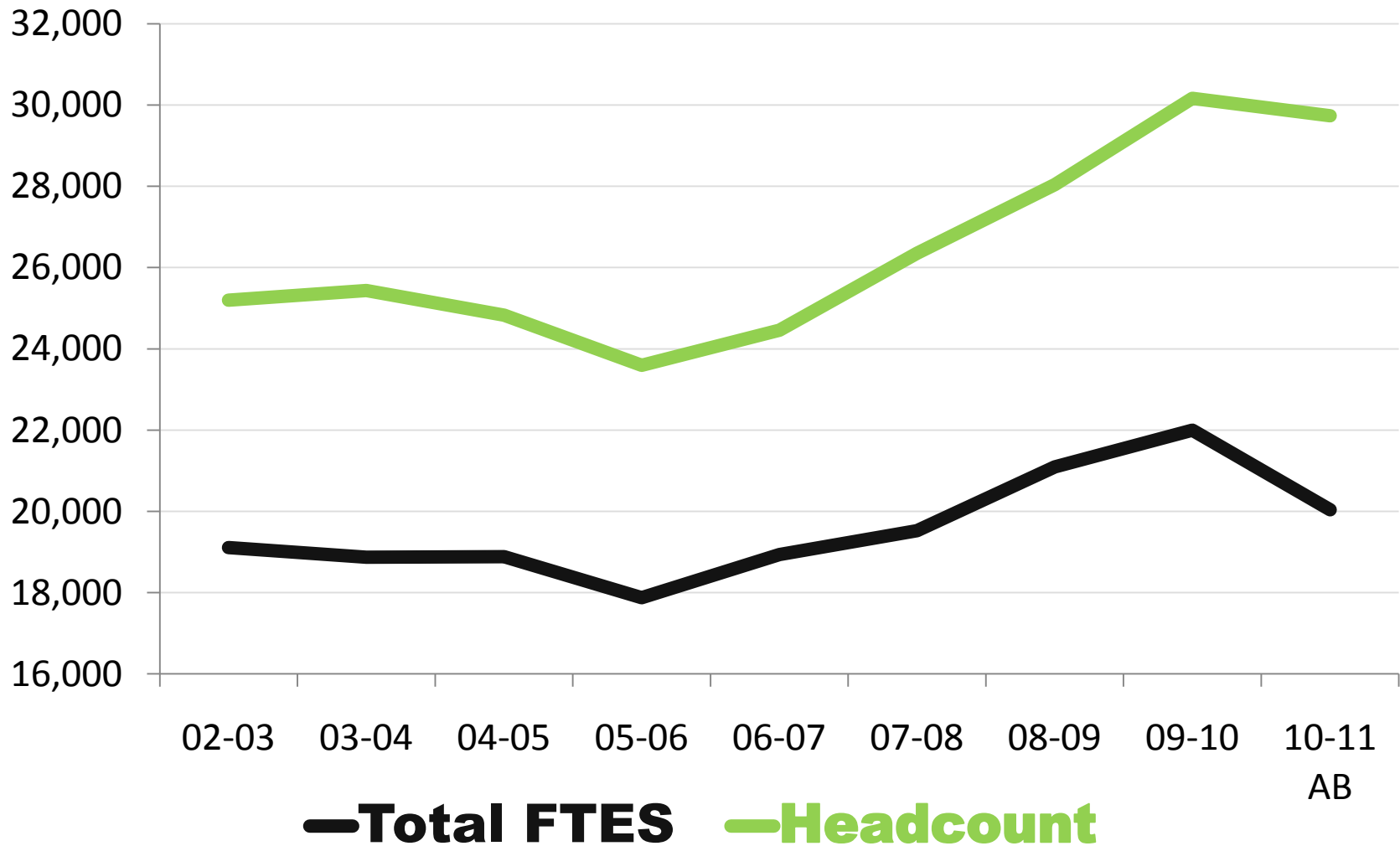


FTES History & Projections





Total FTES vs. Headcount





Colleges & District Services Budget Planning

Grossmont College

Sunita Cooke

Tim Flood

Cuyamaca College

Robert Garber

Arleen Satele

District Services

Sue Rearic

Sahar Abushaban

ACCESS

- Held 25 high school outreach events & over 100 cultural & artistic performances
- Backfilled Categorical Programs to ensure continued access
- Purchased assistive computer technology to facilitate universal access

LEARNING AND STUDENT SUCCESS

- Awarded 1187 degrees & certificates; helped 1967 students transfer to University
- Developed 10 new university articulation agreements
- Funded \$318,000 in basic skills initiatives

ECONOMIC AND COMMUNITY DEVELOPMENT

- Received NAEYC accreditation for CDC; recognized as 1 of top 3 in the state
- Graduated our 10,000th healthcare student

FISCAL AND PHYSICAL RESOURCES

- Received \$5.8M in grants
- Raised \$252,000 for Osher Scholarships
- Completed capital construction; facility repair and improvement projects

VALUE AND SUPPORT OF EMPLOYEES

- Supported employee professional development related to SLO's, Basic Skills & Accreditation



2010/11 Planning & Budget Process

- ◎ PIE
- ◎ Institutional Review Committee
- ◎ Prioritized lists go to Planning & Resource Council (P&RC) for consideration & funding
 - > Co-chairs
 - > Membership
 - > Review & recommend budget priorities to President



2010/11 Funded Strategic Initiatives

P&RC recommends budget and funding of strategic initiatives.

ACCESS

- ◎ Student Ambassadors & support for new students
- ◎ New student orientation/admission
- ◎ Access to essential courses

LEARNING & STUDENT SUCCESS

- ◎ Career Assessment Software
- ◎ New partnerships to improve student success
(FIPSE, Dreamkeepers, Veterans Resource Center)



2010/11 Funded Strategic Initiatives, cont.

ECONOMIC & COMMUNITY DEVELOPMENT

- ⦿ Equipment for Respiratory Therapy and Cardiovascular Technology

VALUE & SUPPORT OF EMPLOYEES

- ⦿ Training workshops for staff
- ⦿ Development of robust professional training for all employees
- ⦿ Continue to prioritize and fund critical positions

FISCAL/PHYSICAL RESOURCES

- ⦿ Technology rollovers, replacements and innovations (tech plan)
- ⦿ Critical physical plant renovations and improvements



STUDENT ACCESS

- Launched **WebAdvisor** system

LEARNING AND STUDENT SUCCESS

- Implemented **Basic Skills Initiative** (links websites, marketing materials, Counseling, PDC learning communities, coordinated assessment)
- **Progress with SLO development** (established institutional-level Basic Skills learning outcomes & mapping grid for course-level learning outcomes)
- Awarded **506 degrees & certificates**; helped **930 students transfer** to 173 colleges & universities

VALUE AND SUPPORT OF EMPLOYEES

- Foundation funded competitive mini-grants

ECONOMIC AND COMMUNITY DEVELOPMENT

- New initiatives for green technologies

FISCAL AND PHYSICAL RESOURCES

- Implemented energy and resources conservation programs
- Secured \$3.2 million for grant-funded projects
- Raised over \$116,000 for Osher Scholarships
- Completed capital construction for and opened new Business & Technology Building

2010/11 Planning & Budget Process

1. Budget Committee outlines criteria for funding.
2. Baseline operational expenses are funded.
3. Departmental budgets are reviewed with managers and deans and discussed with vice presidents.
4. Vice presidents present top priorities for funding based on Master Plans.
5. Budget Committee, in collaboration with President's Cabinet, develops Adoption Budget and items to be funded.
6. IPC reviews and recommends College Adoption Budget to the president.

2010/11 Funded Strategic Initiatives

STUDENT ACCESS

- Enhance access to Counseling and other student support services.

LEARNING AND STUDENT SUCCESS

- Expand initiatives proven to increase student success: tutorial services, implement ESL Link and Math Link.

VALUE AND SUPPORT OF EMPLOYEES

- Increase college staffing (faculty, staff and administrators) to support the college's mission.



2010/11 Funded Strategic Initiatives, cont.

ECONOMIC AND COMMUNITY DEVELOPMENT

- Work with industry and other partners to identify workforce development needs and create new programs.

FISCAL AND PHYSICAL RESOURCES

- Enhance the educational environment and learning experience for students and community members by maintaining and preserving facilities.

STUDENT ACCESS

- Implemented **Drop for Non-Pay**; **Tuition Payment Plans** for students; **Content Management System** -website upgrade; and **Continuing Education** portion of **Colleague**
- **Legislative Advocacy**: >350 letters, emails, faxes, visits and phone calls

LEARNING AND STUDENT SUCCESS

- Developed **online Institutional Research Request Form**
- Launched **CLASS project** and ***Conversations About Student Success workshops*** for GCCCD Board and community

VALUE AND SUPPORT OF EMPLOYEES

- Launched **Employee Intranet**
- Increased **Direct Deposit** & enhanced **online payroll information**
- Implemented web-based **PeopleAdmin** recruitment tool

ECONOMIC AND COMMUNITY DEVELOPMENT

- Hosted *East County Community Summit* on Refugee Education and Employment

FISCAL AND PHYSICAL RESOURCES

- Conducted districtwide *Budget Forums*; developed *Budget FAQs*
- *Reorganized and streamlined District Services* (\$500K savings)
- Implemented *IFAS Dashboard* & training
- Enhanced *Emergency Response System* & training
- Advanced *Prop R project plan* (opened 2 new buildings)
- Launched *Advancement* initiative (with college foundations)

2010/11 Planning & Budget Process

- **NEW! District Services Planning & Budget Council (PB&J)**
 - All District leads
 - Classified/Confidential/Management Representatives
 - Considers Strategic Plans & Priorities, Budget Development, Staffing Plans, and District Services activities

- **Second year of District Services Survey**
 - Implemented suggestions from 2009 survey
 - Enhanced 2010 survey based on last year's responses

2010/11 Funded Strategic Initiatives

STUDENT ACCESS

- Continued implementation of Website redesign

LEARNING AND STUDENT SUCCESS

- Support for BRIC/TAP project
- Automated FACT Book/Dashboard/online data system

VALUE AND SUPPORT OF EMPLOYEES

- Classified Staff Salary and Classification Process studies
- New Supervisor and Classified Staff training programs

ECONOMIC AND COMMUNITY DEVELOPMENT

- Development of Advancement & Communications Department

FISCAL AND PHYSICAL RESOURCES

- Remodel of District Services Building 2 to accommodate reorganized HR/IR departments
- Purchase & implementation of advancement/alumni software system
- Grants coordinator & support system (through Auxiliary)



Site Allocations

Total Funds Available **\$108,241,934**

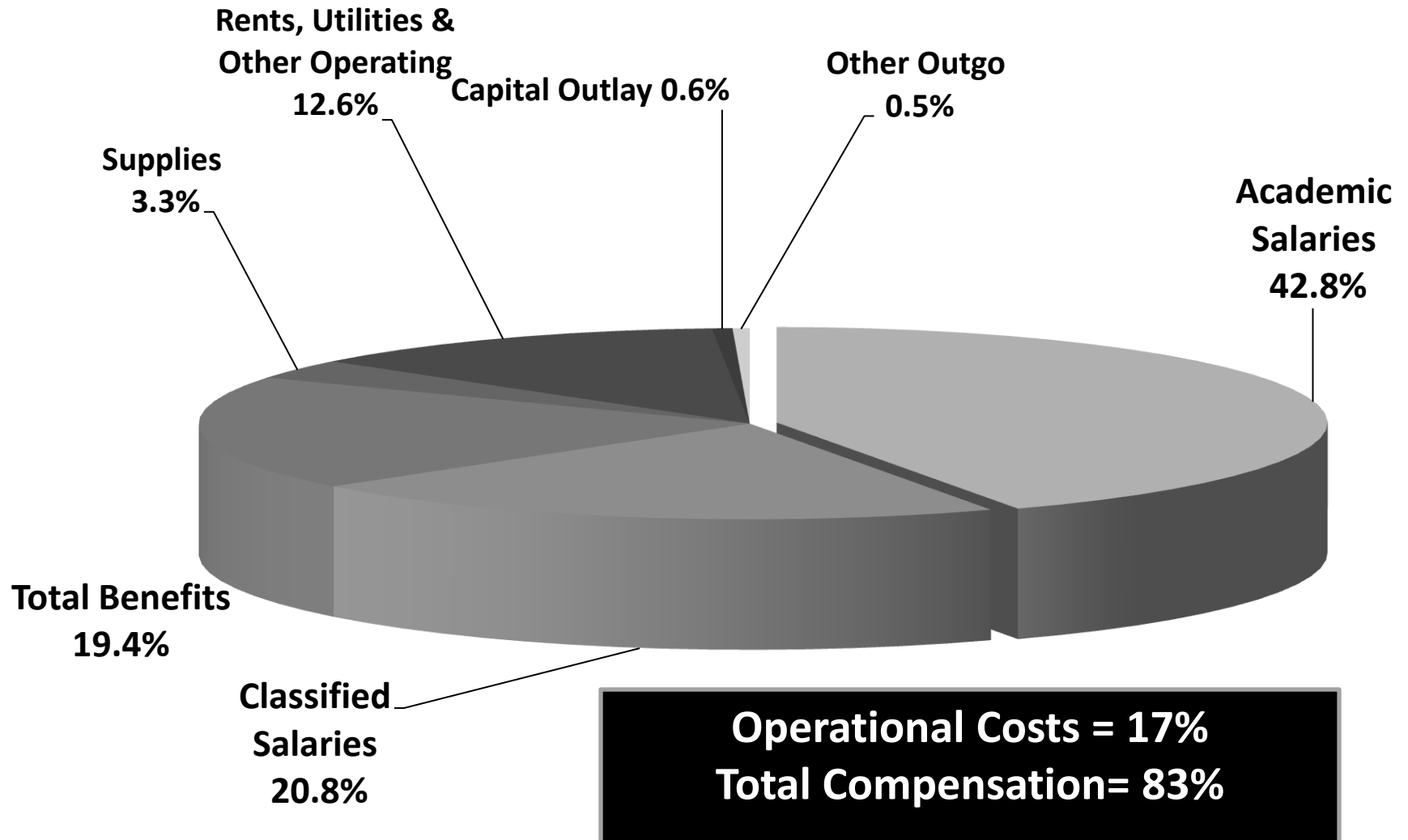
Less 5% Contingency Reserve **(4,757,038)**

Total for Formula Allocation **\$ 103,484,896**

Grossmont College	\$ 62,105,310	Page 14
Cuyamaca College	27,360,156	Page 18
District Services	9,961,552	Page 22
Districtwide Commitments	4,057,878	Page 26
Total Allocations	\$ 103,484,896	



Unrestricted General Fund Budget Expenditures





2010/11 General Fund

	Unrestricted Page 2	Restricted Page 3	Total General Fund Page 1
Beginning Balance	\$ 10,688,390	\$ 5,316,538	\$ 16,004,929
Income	93,200,716	2 0,656,618	113,857,334
Transfers In	4,352,828	(4,352,828)	0
Total Funds Available	\$108,241,934	\$21,620,328	\$129,862,262
Less Committed Reserve	(4,757,038)	(521,639)	(5,278,677)
Site Allocations	\$103,484,896 =====	\$21,098,689 =====	\$124,583,585 =====



2010/11 Adoption Budget Consider for Approval (9/14/10)

General Fund	\$129.86 m	pg 1
Bookstore Funds	2.07	pg 31
Child Development Centers	.34	pg 32-33
Cuyamaca Ornamental Horticulture	.15	pg 34
Associated Student Cuyamaca	.23	pg 35
Student Center Funds	.18	pg 36-37
Capital Projects Fund	60.61	pg 38-45
Internal Service Funds (Health & GASB)	8.30	pg 46-47
Student Rep Fee Funds	.23	pg 48-49
TOTAL BUDGET		<u>\$201.97 m</u>



Budget Steps: 2010/11 & Forward

- Tentative Budget — *approved 6/15/2010*
- Update Ending Balances — *YE completed*
- Today: Adoption Budget Workshop
 - *Board to consider 9/14/10*
- Update once State passes budget
- Make mid-year adjustments, as needed
- Anticipate 2011/12